

### HEALTH & WELFARE

C.L. "BUTCH" OTTER – Governor RICHARD M. ARMSTRONG – Director LESLIE M. CLEMENT - Administrator DIVISION OF MEDICAID Post Office Box 83720 Boise, Idaho 83720-0036 PHONE: (208) 334-5747 FAX: (208) 364-1811

October 31, 2008

Administrator, Laura Sandidge, PhD Advocates for Inclusion 958 Corporate Lane Nampa, ID 83651

Dear Laura,

Thank you for submitting the Plan of Correction for Advocates for Inclusion. Survey and Certification has reviewed and accepted the Plan of Correction in response to the Department's Compliance Review findings. As a result, we have issued Advocates for Inclusion a full two (2) year certificate effective from November 1, 2008 through October 31, 2010.

According to IDAPA 16.04.11.203.01, this certificate is contingent upon the correction of deficiencies. Your agency will be required to submit documentation to substantiate that you your Plan of Correction has been met. Documentation must be submitted within 7 days of the date of completion listed on your agency's plan of correction. All supporting documentation must be submitted no later than 3/7/2009. You may submit supporting documentation as follows:

Fax to: 208-364-1811

Email to: fadnessr@dhw.idaho.gov

Mail to: Po Box 83720 Boise Idaho 83720

Or deliver to: 3232 Elder Street, Boise

You can reach me if you have any questions at 208-364-1906.

Thank you for your patience and accommodating us through the survey process.

Rebecoa Fadness ( Program Supervisor

DD Survey and Certification

### **Statement of Deficiencies**

### **Developmental Disabilities Agency**

Advocates for Inclusion, Inc.

3ADVOINC082

958 Corporate Ln
Nampa, ID 83657(208) 467-7524

Survey Type:

Recertification

Entrance Date:

8/18/2008

**Exit Date:** 

8/22/2008

Initial Comments:

SURVEY TEAM MEMBERS: Survey and Certification Team Members: Rebecca Fadness, Program Supervisor; Cyndi Jonsson, Clinician; Greg Miles, Medical Program Specialist Region III and IV Survey Team Members: Mike Breuer, Regional Program Specialist; Ebony Jorgenson, Clinician; Veronica Martinez, Clinician; Noralee Fitch, Social Worker

Therapy Observation Notes:

Participant A was observed at the YMCA. The staff with him seemed to know the participant quite well and both seemed to share a 'good' relationship. The participant stated that he liked all of his programs and his schedule (which included volunteer work at the local Harley Davidson shop). Staff and participant walked around the track at the YMCA. It was unclear as to how that activity related to the participant's developmental needs. Staff and participant were asked about various programs and they both were quite knowledgeable on the various objectives. It was noted that objectives lacked specific, directed community settings for each to be run at.

Therapists seemed to have a positive rapport with the children. The children seemed engaged, interested and comfortable. Therapists were consistent in providing positive verbal reinforcement, and they also seem to aware of the child's needs and responded appropriately to accommodate such needs. During therapy, the children seemed to be successful on the task presented. The setting where therapy was conducted was conductive and it seemed to facilitate compliance and participation from the children during the session. Therapists referred back to their books and gathered data during breaks and transitions.

| Rule Reference/Text                        | Category/Findings                                | Plan of Correction (POC)                                      |
|--|--|---|
| 16.04.11.405.01                            | Qualified Professional                           | Advocates for Inclusion (AFI) has corrected the problem of    |
|  |  | an unqualified staff member conducting assessments. The       |
| · · · · · · · · · · · · · · · · · · ·      | · ·  | individual in question has been removed from the              |
|  |  | Developmental Specialist position and the cases reassigned    |
|  |  | to State certified Children's Developmental Specialists since |
|  | completed by a professional qualified to deliver | September 12, 2008.   |
| assure adequate supervision by a qualified | the service and it must document the             |   |
|  | 1  |   |

professional during its service hours. All paraprofessionals must meet the training requirements under Section 415 of these rules and must meet the qualifications under Section 420 of these rules. A paraprofessional providing IBI must be supervised by an IBI professional: a paraprofessional providing developmental therapy must be supervised by a Developmental Specialist. Paraprofessionals providing developmental therapy to children birth to three (3) must work under the supervision of a Developmental Specialist fully qualified to provide services to participants in this age group. For paraprofessionals to provide developmental therapy or IBI in a DDA, the agency must adhere to the following standards: (7-1-06)

01. Limits to Paraprofessional Activities. The agency must assure that paraprofessionals do not conduct participant assessments, establish a plan of service, develop a Program Implementation Plan, or conduct collateral contact or IBI consultation. These activities must be conducted by a professional qualified to provide the service. (7-1-06)

participant's need for the service. All services must be included on the participant's plan of service. Program Implementation Plans must be developed for each objective listed on the plan of service. (7-1-06)

FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:

One unqualified staff has conducted assessments. All those assessments must be re-conducted by a qualified professional.
Developmental assessments for participant #16, 18 and 20 were not completed by a qualified professional.

All the assessments that were completed by the unqualified staff member, including participant's number 16, 18, and 20 will be redone by the State certified Developmental Specialists that have been reassigned to the specific cases. The Developmental Program Manager will oversee this process and ensure that these assessments will be completed and in the file by November 15, 2008; the Administrator ultimately oversees all departments within AFI. To prevent this issue from occurring again, internal policies for hiring individuals for the position of Developmental Specialist have been changed and in effect since September 25, 2008. The AFI Employee Handbook now states the following: "Noncertified professionals hired for a DS position are required to complete the DS course within the first fifteen (15) days of their employment. The DS exam must be passed within the first 45 calendar days of employment. Failure to meet these conditions may result in a change of position with a reduction in compensation or termination of employment."

It goes on to state: "Until a trainee is certified, they will be performing a Developmental Technician position and will be subject to the policies pertaining to that position."

| -vrirave2 bnc ence2 | Isolated / No Actual Harm | - Potential for Minimal Harm |
|---------------------|---------------------------|------------------------------|

Plan of Correction (POC)

Administrator Initials:

## 16.04.11.520.04 520. SETTING REQUIREMENTS FOR AGENCIES DELIVERING COMMUNITYBASED SERVICES. The requirements in Section 520 of these rules apply when a DDA is providing community-based services. (7-1-06) 04. Image Enhancement. The community-based services must enhance each participant's social

Category/Findings
Setting for Service Delivery

Also relevant to 16.04.11. 703. 05. Service Environments. Identification of the type of environment(s) where services will be provided. (7-1-06)

FINDINGS: Based upon record review and interview with Administrator, the agency is not in

Advocates for Inclusion will ensure an official training will be done for all Developmental Specialist Case Managers and Therapy Tech Trainers (also State certified Developmental Specialists) in how to write more specific plans and activity schedules in regards to service environments as it pertains to the rule 16.04.11.703.05: Service Environments Identification of the type of environment(s) where services will be provided. This training will be done by the

Rule Reference/Text

image, personal competencies, and promote inclusion in the community. (7-1-06)

compliance. Agency documents lacked levidence as follows:

- Requirements were not met for identifying community environments (PIP's simply stated " community vs. a specific place in the community such as 7-11, McDonald's, Municipal park etc...) Activity schedules showed listed areas as: Participant # 1--"Fly glider in the park, Fishing-Participant # 2-"swimming pass"—Participant # 3 —"sports w/T @ Lions, swimming pass"— Participant # 4—"field trip, swimming pass, stay at the AFI center for lunch, games, fine motor activities, etc... It was difficult to identify what Iservices would be provided in the listed lenvironments.
- Participant A was observed at the YMCA walking around a track. There appeared to be Ino observable developmental therapy that could be delivered corresponding to his PIP (and there was no record found of a physical therapy lassessment/recommendation for the activity).

Developmental Therapy Program Manager no later than October 31, 2008. Documentation of this training will be in the personnel files.

Additionally, three different quality assurance practices have been updated and put into effect as of September 20, 2008. These forms are available.

- 1. The "Contact Narrative-DS Tech Trainer to Paraprofessional" form has been updated to ensure that environment for learning, including specific location, is trained on, and documented, monthly. This form is completed for every paraprofessional monthly and filed in their personnel file. It ensures that the DS Tech Trainer discusses all the necessary points to ensure quality of service delivery for paraprofessionals.
- 2. Advocates for Inclusion DDA Quality Assurance Policy has been updated and put into effect. A copy of this policy was provided to the auditors, it is available again upon request. The Administrator ensures that all QAs are completed appropriately.

CONTINUED ON ADDENDUM

Scope and Severity: Isolated / No Actual Harm - Potential for Minimal Harm

Date to be Corrected:

Administrator Initials:

### Rule Reference/Text

16.04.11.600.01.a

600. COMPREHENSIVE ASSESSMENTS CONDUCTED BY THE DDA. Assessments must be conducted by qualified professionals defined under Section 420 of these rules for the respective discipline or areas of service. (7-1-06) results, test scores when applicable, and Comprehensive Assessments. A comprehensive assessment must: (7-1-06) a. Determine the necessity of the service; (7-1-06)

### Category/Findings lAssessments

Also Relevant to: 16.04.11, 705, RECORD REQUIREMENTS, F. When assessments are completed or obtained by the agency, the participant's record must include assessment narrative reports, signed with credentials and dated by the respective evaluators. (7-1-06)

FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:

The agency's Comprehensive Developmental Assessments utilized the results of the SIB-R Report which focuses on the deficits or the

### Plan of Correction (PCC)

Advocates for Inclusion will ensure an official training will be done for all Developmental Specialist and IBI Case Managers on how to write more effective Comprehensive Assessments. This training will be done by the appropriate Program Manager no later than October 6, 2008. Documentation of this training will be in the personnel files. As of September 25, 2008, Advocates for Inclusion has updated the Comprehensive Assessment template in order to assist our Case Managers to include all the required elements when developing a Comprehensive Assessment that adequately guides treatment. Program Managers randomly review Comprehensive Assessments to ensure that case managers are completing them as appropriate. Additionally, all files are QA'd at the initial plan within 90 days, and minimally annually thereafter. 100% of AFI's Comprehensive Assessments developed on or after

individual and did not include strengths and interests for Developmental Therapy skill acquisition.

• The agency's Comprehensive Developmental Assessment did not include narratives for each of the 7 areas of Developmental Therapy, and did not clearly establish a relevant need for the program. Narratives did not clearly articulate barriers for the person in terms of independence in the community or their home to show evidence of the need. Narratives did not focus on the individual within the context of their living situation, age, supports, etc. to establish a relevant need for or functionality of the therapeutic interventions.

 Programs were not guided by a rule-compliant Comprehensive Developmental Assessment which resulted in programs for which there is was no assessed need (all programs should relate back to a current and relevant need as identified in the assessment).

 Participant D's file did not contain any Comprehensive Developmental Assessment October 1, 2008, will be in the new format. A copy of this format is being attached to this Plan of Correction. Participant D is no longer receiving services from Advocates for Inclusion due to his severe medical issues. He is currently living in a nursing home and his file has been closed.

Scope and Severity: Widespread / No Actual Harm - Potential for Minimal Harm

Date to be Corrected:

Administrator initials:

### Category/Findings Plan of Correction (POC) Rule Reference/Text Assessments Advocates for Inclusion will comply with IDAPA code as it 16.04.11.600.01.c states in 16.04.11.600.01c Comprehensive Developmental 600. COMPREHENSIVE ASSESSMENTS Also relevant to 16.04.11.604.04. Physical Assessment, A comprehensive developmental assessment CONDUCTED BY THE DDA. Assessments Therapy Assessment. Physical therapy must be conducted by qualified professionals lassessments must be conducted by a physical must guide treatment; additionally, it is understood that therapist qualified under Section 420 of these defined under Section 420 of these rules for the physical therapy assessments must be conducted by a Irules and include gross and fine motor abilities, physical therapist qualified under Section 420 of 16.04.11 respective discipline or areas of service. (7-1-06) and recommendation of therapy necessary to rules and include gross and fine motor abilities, and 01. Comprehensive Assessments, A address the participant's needs. (7-1-06) comprehensive assessment must: (7-1-06) recommendation of therapy necessary to address the c. Guide treatment; (7-1-06) participant's needs. FINDINGS: Based upon record review and linterview with Administrator, the agency is not in The format for the Comprehensive Developmental compliance. Agency documents lacked Assessment has been updated to reflect this rule levidence as follows: requirement. All Comprehensive Developmental Assessments completed after the date of October 8, 2008, 1 of 4 adult participant files (participant D) had will reflect these changes. gross and fine motor programming without an

| Developmental Disabilities Agency   | Advocates for Inclusion, Inc.   | 8/22/2008   |
|---|---|---|
|   | assessment by a qualified professional to recommend the types of therapy necessary to address his needs (objectives 7A and 8A).   | CONTINUED ON POC ADDENDUM   |
| Scope and Severity: Isolated / No Actual Harm - Poten   | ial for Minimal Harm  | Date to be Corrected: Administrator initials:   |
| Rule Reference/Text   | Category/Findings   | Plan of Correction (POC)  |
| 16.04.11.600.01.e  500. COMPREHENSIVE ASSESSMENTS CONDUCTED BY THE DDA. Assessments must be conducted by qualified professionals defined under Section 420 of these rules for the respective discipline or areas of service. (7-1-06) 01. Comprehensive Assessments. A comprehensive assessment must: (7-1-06) e. For medical or psychiatric assessments, formulate a diagnosis. For psychological assessments, formulate a diagnosis and recommend the type of therapy necessary to address the participant's needs. For other types of assessments, recommend the type and amount of therapy necessary to address the participant's needs. (7-1-06) | Assessments  Also relevant to 16.04.11.701.01.a  FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:  Participants 9, 12 no Psychological evaluation on file for participant. Psychological evaluation did not formulate a diagnosis. In addition, participants 14, 15, 16, 17, 18, 19, 20 and 21 the medical/social evaluations did not recommend the amount of therapy necessary to address the participants' needs. | Advocates for Inclusion will fully comply with IDAPA code as it states in 16.04.11.600.01.e Comprehensive Assessments, A comprehensive assessment must: e. For medical or psychiatric assessments, formulate a diagnosis. For psychological assessments, formulate a diagnosis and recommend the type of therapy necessary to address the participant's needs. For other types of assessments, recommend the type and amount of therapy necessary to address the participant's needs.  The format for the Comprehensive Developmental Assessment has been updated to reflect this rule requirement. All Comprehensive Developmental Assessments completed after the date of October 8, 2008, will reflect these changes.  CONTINUED ON POC ADDENDUM |
| Scope and Severity: Widespread / No Actual Harm - Po  | l<br>otential for Minimal Harm  | Date to be Corrected: Administrator Initials:   |
| Rule Reference/Text   | Category/Findings   | Plan of Correction (POC)  |
| 16.04.11.600.03 600. COMPREHENSIVE ASSESSMENTS CONDUCTED BY THE DDA. Assessments must be conducted by qualified professionals defined under Section 420 of these rules for the respective discipline or areas of service. (7-1-06) 03. Date, Signature, and Credential Requirements. Assessments must be signed and dated by the professional completing the  | Assessments  FINDINGS: Based upon record review and interview with Administration, the agency is not in compliance. Agency documents lacked evidence as follows:  For participants # 14, 15, 16, 17, 18, 19, 20, and 21 the Medical/social assessment did not include a dated signature.  | Advocates for Inclusion will fully comply with IDAPA code as it states in 16.04.11.600.03 Comprehensive Assessments. A comprehensive assessment must: 03. Date, Signature, and Credential Requirements. Assessments must be signed and dated by the professional completing the assessment and include the appropriate professional credential or qualification of that person.  The format for the Comprehensive Developmental Assessment has been updated to reflect this rule  |

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|   | review in 2004 and 2005. Immediate corrective action is required.   | CONTINUED ON POC ADDE   | NDUM   |
| Scope and Severity: Pattern / No Actual Harm - Potent   | l<br>ial for More Than Minimal Harm   | Date to be Corrected:   | Administrator initials:  |
| Rule Reference/Text   | Category/Findings   | Pian of Correction (POC)  |  |
| 701. REQUIREMENTS FOR A DDA PROVIDING SERVICES TO CHILDREN AGES THREE THROUGH SEVENTEEN AND ADULTS RECEIVING IBI OR ADDITIONAL DDA SERVICES PRIOR AUTHORIZED UNDER THE EPSDT PROGRAM. Section 701 of these rules does not apply to participants receiving ISSH Waiver services. DDAs must comply with the requirements under Section 700 of these rules for all ISSH Waiver participants. (7-1-06) 01. Eligibility Determination. Prior to the delivery of any DDA services, the DDA must determine and document the participant's eligibility in accordance with Section 66-402, Idaho Code. For eligibility determination, the following assessments must be obtained or completed by the DDA: (7-1-06) a. Medical Assessment. This must contain medical information that accurately reflects the current status of the person and establishes categorical eligibility in accordance with Section 66-402(5)(a), Idaho Code; or (7-1-06) | Eligibility  Also relevant to: b. Psychological Assessment. If the medical assessment does not establish categorical eligibility, the DDA must obtain or conduct a psychological assessment that accurately reflects the current status of the person and establishes categorical eligibility in accordance with Section 66-402(5)(a), Idaho Code.  FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:  No medical assessment was found in the file for Participant #6. Participant #4's medical assessment was dated 8/15/05. Date of birth was 7/26/04. Hence the child's medical documentation was for a one year old child, who is currently 4 years old. This document does not reflect the current status of the child. | Eligibility Determination in a Idaho Code. As a matter of obtains a Healthy Connectio clarified as per doctor's report Referral form. At our initial psychological report always Annually, AFI requests an upthe same time we request the The QA file review, done at month, has been changed to status review with the diagraphelp to ensure that all files of This will be overseen by the supported by the QA Specia Administrator. All files will the ensure that AFI is fully comported to the CA Specia Administrator and if deemed In the case of Participant 6 medical assessment will be | ort on the Healthy Connection plan development a medical or substantiates the diagnosis. pdated Medical Assessment at the Healthy Connection Referral. the initial, 6 month, and 12 to indicate a current medical mosis on that as well. This will comply with rule as appropriate. It is appropriate Program Manager, list, and ultimately by the pe QA prior to 12/15/08 to pliant with this rule and necessary.  and Participant 4 a current obtained by November 15, 2008. The QA Specialist and overseen by |
| Scope and Severity: Isolated / No Actual Harm - Poten   | tial for Minimal Harm   | Date to be Corrected  | Administrator initials:  |
| Rule Reference/Text   | Category/Findings   | Plan of Correction (POC)  |  |
| 16.04.11.701.01.c  701. REQUIREMENTS FOR A DDA PROVIDING SERVICES TO CHILDREN AGES  | Eligibility FINDINGS: Based upon record review and interview with Administrator, the agency is not in   | Eligibility Determination in a  | fully adhere to IDAPA Code in accordance with Section 66-402,  |

THREE THROUGH SEVENTEEN AND ADULTS RECEIVING IBI OR ADDITIONAL DDA SERVICES PRIOR AUTHORIZED UNDER THE EPSDT PROGRAM. Section 701 of these rules does not apply to participants receiving ISSH Waiver services. DDAs must comply with the requirements under Section 700 of these rules for all ISSH Waiver participants. (7-1-06) 01. Eligibility Determination. Prior to the delivery of any DDA services, the DDA must determine and document the participant's eligibility in accordance with Section 66-402, Idaho Code. For eligibility determination, the following assessments must be obtained or completed by the DDA: (7-1-06)

c. Standardized Comprehensive Developmental Assessment. This must contain developmental information regarding functional limitations that accurately reflects the current status of the person and establishes functional eligibility based on substantial limitations in accordance with Section 66-402(5)(b), Idaho Code. (7-1-06)

compliance. Agency documents lacked evidence as follows:

Participant #1's file indicated an IPP dated 7/26/07. The Medical/Social was dated 5/19/08.
SIB-R assessment needs to be completed every year to establish functional eligibility. For participant #15 SIB-R expired on 01/25/07, for #16 expired on 10/23/06 for #18 expired on 09/01/06, and for #20 expired on 08/14/06.

Idaho Code. As a matter of procedural practice AFI currently completes a standardized skill assessment at the initial, prior to delivery of services and triennially, the Comprehensive Assessment was, and is, completed annually. This was previously accepted practice. During this audit it was made clear to AFI that the standardized skill assessment must be completed annually. Therefore, as of September 1, 2008, AFI has changed our practice and now provides standardized skill assessments annually. The OA process has been updated to reflect this change and to ensure consistency for all individuals. This will be overseen by the appropriate Program Manager, supported by the QA Specialist, and ultimately ensured by the Administrator. In the case of Participants 15, 16, 18, and 20 a current standardized skill assessment will be obtained by November 15, 2008. This will be completed by the Intake department, overseen by the appropriate Program Manager and ensured by the Administrator. All files will be OA prior to 12/15/08 to ensure that AFI is fully compliant with this rule and corrections made if deemed necessary. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09.

CONTINUED ON POC ADDENDUM

Scope and Severity: Pattern / No Actual Harm - Potential for Minimal Harm

Date to be Corrected:

Plan of Correction (POC)

Administrator Initials:

# 16.04.11.701.04 701. REQUIREMENTS FOR A DDA PROVIDING SERVICES TO CHILDREN AGES THREE THROUGH SEVENTEEN AND ADULTS RECEIVING IBI OR ADDITIONAL. DDA SERVICES PRIOR AUTHORIZED UNDER THE EPSDT PROGRAM. Section 701 of these rules does not apply to participants receiving ISSH Waiver services. DDAs must comply with the requirements under Section 700 of these rules for all ISSH Waiver participants. (7-1-06)

### Category/Findings Individual Program Plan

FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:

 IPP's for all children did not indicate the frequency of therap, nor duration of services.
 The target date mentioned in IPP is not sufficient to meet this requirement. As a commitment to provide quality services that also incorporate best practices the Administrator and the administrative team, as of October 1, 2008, have thoroughly updated, and aligned with both IDAPA Code and all findings from the 2008 Audit Team, the following forms: AFI's Comprehensive Assessment Template, AFI's Individual Program Plan, AFI's Individual Implementation Plan, AFI's Program Plan Addendum, AFI's CSR Template, and the necessary QA forms to ensure that the appropriate forms are updated in the current files. A training has been developed and will be provided to all Case Managers prior to

Rule Reference/Text

The QA process has clearly defined on our AFI QA forms that a current medical or psychological assessment that specifies the diagnosis be obtained and placed in the file annually. This is effective immediately, will be completed by the QA department and directly overseen by the appropriate Program Manager and Administrator. All files will undergo a QA prior to 12/15/08 to ensure that AFI is fully compliant with this rule. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and

b. The planning process must include the

participant and his parent or legal guardian, if

participant's parent or legal guardian must sign

be provided a copy of the completed IPP. If the

participant and his parent or legal guardian are

physician or other practitioner of the healing arts

applicable, and others the participant or his

parent or legal guardian chooses. The

the IPP indicating their participation in its development. The parent or legal guardian must

unable to participate, the reason must be

documented in the participant's record. A

IPP. (7-1-06)

### 16.04.11.701.05.b

701. REQUIREMENTS FOR A DDA PROVIDING SERVICES TO CHILDREN AGES THREE THROUGH SEVENTEEN AND ADULTS RECEIVING IBI OR ADDITIONAL DDA SERVICES PRIOR AUTHORIZED UNDER THE EPSDT PROGRAM. Section 701 of these rules does not apply to participants receiving ISSH Waiver services. DDAs must comply with the requirements under Section 700 of these rules for all ISSH Waiver participants. (7-1-06) 05. Individual Program Plan (IPP). For participants three (3) through seventeen (17) years of age who do not use ISSH Waiver services, and for adults receiving EPDST services, the DDA is required to complete an IPP. (7-1-06)

b. The planning process must include the participant and his parent or legal guardian, if applicable, and others the participant or his parent or legal guardian chooses. The participant's parent or legal guardian must sign the IPP indicating their participation in its development. The parent or legal guardian must be provided a copy of the completed IPP. If the participant and his parent or legal guardian are unable to participate, the reason must be documented in the participant's record. A physician or other practitioner of the healing arts and the parent or legal guardian must sign the

Individual Program Plan

FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:

- Participant #2's IPP did not have parent signature. IPP is dated 7/29/08. Note in file indicated that the IPP had been sent to the family for signature on 8/13/08.
- For participants #14 and #18, the IPP was not signed by the parent prior to the initiation of services. IPP for participant #14 was signed 10/15/07, IPP on 09/14/07. IPP for participant #18 was signed 04/04/08, IPP on 10/12/07.

Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. AFI will not accept noncompliance in regards to the application of 16.04.11.701.05.b. Services cannot begin prior to guardian and doctor signature. A training to remind Case Managers about the requirement and importance of this will be completed prior to the end of September 2008.

In the case of Participant 2 in regards to the category finding for 16.04.11.701.05.b the file will be reviewed with the participant's parent. The appropriate signatures will be obtained prior to the end of September, 2008. In the case of Participants #14 and #18 a training to remind Case Managers about the requirement and importance for timely completions of plans will be completed prior to the end of September 2008.

To prevent this situation from occurring in the future, the revised and updated Program Plan template for AFI has the following directly above the signatures: "Services cannot begin prior to guardian and doctor signature." Our AFI QA forms now indicate the date requirements. Additionally, AFI has established an Internal Audit Policy that will completed every February in an effort to ensure the highest quality of service delivery for our participants. This is effective immediately, completed by the Program Managers and the QA department and directly overseen by the Administrator.

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| IPP prior to initiation of any services identified within the plan, except as provided under Subsection 700.02.b.ii, of these rules. (7-1-06)  |                               | that a parent signature is of process any plan is discove signature services will disc   | ontinue immediately. Under no be delivered to a participant   |
| Scope and Severity: Isolated / No Actual Harm - Potent   | I<br>ial for Minimal Harm     | Date to be Corrected:  | Administrator Initials:   |
| Rule Reference/Text  | Category/Findings             | Plan of Correction (POC)   |   |
| 16.04.11.701.05.e.iv   | Program Implementation Plan   | Advocates for Inclusion ma   | akes a commitment to provide  |
| 701.REQUIREMENTS FOR A DDA PROVIDING SERVICES TO CHILDREN AGES THREE THROUGH SEVENTEEN AND ADULTS RECEIVING IBI OR ADDITIONAL DDA SERVICES PRIOR AUTHORIZED UNDER THE EPSDT PROGRAM. Section 701 of these rules does not apply to participants receiving ISSH Waiver services. DDAs must comply with the requirements under Section 700 of these rules for all ISSH Waiver participants. (7-1-06) 05. Individual Program Plan (IPP). For participants three (3) through seventeen (17) years of age who do not use ISSH Waiver services, and for adults receiving EPDST services, the DDA is required to complete an IPP. (7-1-06) e. The IPP must promote self-sufficiency, the participant's choice in program objectives and activities, encourage the participant's participation and inclusion in the community, and contain objectives that are ageappropriate. The IPP must include: (7-1-06) iv. The type, amount, frequency and duration of therapy to be provided. For developmental therapy, the total hours of services provided cannot exceed the amount recommended on the plan. The amount and frequency of the type of therapy must not deviate from the IPP more than | to justify the lapse.         | We have made significant addressing a discrepancy of additionally has policies an inconsistent therapy attendocumentation is provided training to Case Managers are reminded that docume is a discrepancy in prescrib therapy for any reason. A to ensure that AFI is fully of the findividuals that were in the others, within 180 days, we necessary changes will be overseen by the appropria Specialist, and ultimately but the case of Participant of 16.04.11.701.05.e.iv the findividuals that were in the others, within 180 days, we necessary changes will be overseen by the appropria Specialist, and ultimately but the case of Participant of 16.04.11.701.05.e.iv the findividuals that were in the completed by the Case Matappropriate Program Manadepartment and the Adminitrational suppropriate Program Manadepartment and the Adminitrations. | within therapy guidelines. AFI of procedures in place that flag dance. In those situations to the families. AFI will provide prior to 11/15/08 to ensure they entation must be in the file if there are therapy and implementation of all files will be QA prior to 12/15/08 compliant with this portion of rule. The sample, within 90 days; for all ith the understanding that all made by 2/28/09. This will be the Program Manager and QA by the Administrator.  If in regards to the findings for the will be reviewed by the Case and sparent. The specific reason to be determined and documented and November 15, 2008. This will be mager, overseen by the teger and ensured by the QA |

Dates of IPP for #3 6/9/08; #4 was 1/2/08; #10 requirements in Subsections 703.01 through 703.07 of this rule: (7-1-06) 2/25/08 02. Baseline Statement, A baseline statement addressing the participant's skill level and \*\*\*This is a repeat deficiency from compliance abilities related to the specific skill to be learned.

must contain participant-based documentation

Implementation Plan must include the following

justifying the delay. The Program

understand that baseline data must be incorporated into the plan. Additionally, the Implementation Plan template has been updated to say, "Baseline is to be established within two weeks. Make certain you come back to the implementation plan and insert the baseline WITHOUT EXCEPTION!!! A plan with baseline data reflected MUST be in the hard copy file no later than three weeks from the start date." Additionally, AFI has established an initial tracking

Participant # 3,4, 8, 9,10, 11, 12, 20 and 18

had statements in IPP saying baseline was "to

be determined in first four weeks of service".

| Scope and Severity: Widespread / No Actual Harm - Potential for Minimal Hand Rule Reference/Text  16.04.11.703.03  Program Implement.  To3. PROGRAM IMPLEMENTATION PLAN REQUIREMENTS. For each participant, the DDA must develop a Program Implementation Plan for each DDA objective included on the participant's required plan of service. All Program Implementation Plans must be related to a goal or objective on the participant's plan of service. The Program Implementation Plan must be written and implemented within fourteen (14) days after the first day of ongoing programming and be revised whenever participant needs change. If the Program Implementation Plan is not completed within this time frame, the participant's records must contain participant-based documentation justifying the delay. The Program Implementation Plan must include the following ***This is a repeat delay.                  | ation Plan  upon record review and nistrator, the agency is not in documents lacked  on the measurable. Many state and prompt (s) yet there are ots that could be used to full-physical". There was nat was delivered without (too many variables effect different cues). ot behaviorally stated. Use | related activities are completed in a timely matter.  CONTINUED ON POC ADDENDUM  Date to be Corrected:  Administrator Initials:  Plan of Correction (PCC)  Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.703.03 writing objectives that are measurable the following has been done. A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will include updated training on writing effective and measurable goals and objectives, including imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully |
|--|---|---|
| Rule Reference/Text  16.04.11.703.03  Program Implements  703. PROGRAM IMPLEMENTATION PLAN REQUIREMENTS. For each participant, the DDA must develop a Program Implementation Plan for each DDA objective included on the participant's required plan of service. All Program Implementation Plans must be related to a goal or objective on the participant's plan of service. The Program Implementation Plan must be written and implemented within fourteen (14) days after the first day of ongoing programming and be revised whenever participant needs change. If the Program Implementation Plan is not completed within this time frame, the participant's records must contain participant-based documentation justifying the delay. The Program Implementation Plan must include the following requirements in Subsections 703.01 through 703.07 of this rule: (7-1-06) 03. Objectives. Measurable, behaviorally-stated | ation Plan  upon record review and nistrator, the agency is not in documents lacked  on the measurable. Many state and prompt (s) yet there are ots that could be used to full-physical". There was nat was delivered without (too many variables effect different cues). ot behaviorally stated. Use | Plan of Correction IPOC)  Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.703.03 writing objectives that are measurable the following has been done. A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will include updated training on writing effective and measurable goals and objectives, including imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully  |
| 703. PROGRAM IMPLEMENTATION PLAN REQUIREMENTS. For each participant, the DDA must develop a Program Implementation Plan for each DDA objective included on the participant's required plan of service. All Program Implementation Plans must be related to a goal or objective on the participant's plan of service. The Program Implementation Plan must be written and implemented within fourteen (14) days after the first day of ongoing programming and be revised whenever participant needs change. If the Program Implementation Plan is not completed within this time frame, the participant's records must contain participant-based documentation justifying the delay. The Program Implementation Plan must include the following requirements in Subsections 703.01 through 703.07 of this rule: (7-1-06) 03. Objectives. Measurable, behaviorally-stated   | upon record review and nistrator, the agency is not in a documents lacked:  ot measurable. Many state onal prompt (s) yet there are ots that could be used to full-physical. There was nat was delivered without (too many variables effect different cues).  | Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.703.03 writing objectives that are measurable the following has been done. A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will include updated training on writing effective and measurable goals and objectives, including imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully  |
| 703. PROGRAM IMPLEMENTATION PLAN REQUIREMENTS. For each participant, the DDA must develop a Program Implementation Plan for each DDA objective included on the participant's required plan of service. All Program Implementation Plans must be related to a goal or objective on the participant's plan of service. The Program Implementation Plan must be written and implemented within fourteen (14) days after the first day of ongoing programming and be revised whenever participant needs change. If the Program Implementation Plan is not completed within this time frame, the participant's records must contain participant-based documentation justifying the delay. The Program Implementation Plan must include the following requirements in Subsections 703.01 through 703.07 of this rule: (7-1-06)  03. Objectives. Measurable, behaviorally-stated  | upon record review and nistrator, the agency is not in a documents lacked:  ot measurable. Many state onal prompt (s) yet there are ots that could be used to full-physical. There was nat was delivered without (too many variables effect different cues).  | quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.703.03 writing objectives that are measurable the following has been done. A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will include updated training on writing effective and measurable goals and objectives, including imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully  |
| objectives that correspond to those goals of objectives previously identified on the required plan of service. (7-1-06)  | riate" does not describe a<br>rms.<br>leficiency from compliance<br>2005. Immediate corrective  | understand the information provided and must be incorporated into the plan. Additionally, the Implementation Plan template has been updated to provide more clarity for the Case Managers. AFI has also established an initial tracking and quality control system by the Program Manage to verify that all plan related activities are completed in a timely manner and appropriately.  All files will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section.  CONTINUED ON POC ADDENDUM   |
| Scope and Severity: Widespread / No Actual Harm - Potential for Minimal Har  | m   | Date to be Corrected: Administrator Initials:   |
| Rule Reference/Text Category/Findings  |   | Plan of Correction (POC)  |

Wednesday, September 10, 2008

16.04.11.703.04

703. PROGRAM IMPLEMENTATION PLAN REQUIREMENTS. For each participant, the DDA must develop a Program Implementation Plan for each DDA objective included on the participant's required plan of service. All Program Implementation Plans must be related to a goal or objective on the participant's plan of service. The Program Implementation Plan must be written and implemented within fourteen (14) days after the first day of ongoing programming and be revised whenever participant needs

change. If the Program Implementation Plan is not completed within this time frame, the participant's records must contain participant-based documentation justifying the delay. The Program Implementation Plan must include the following requirements in Subsections 703.01 through 703.07 of this rule: (7-1-06) 04. Written Instructions to Staff. These instructions may include curriculum, interventions, task analyses, activity schedules, type and frequency of reinforcement and data collection including probe, directed at the achievement of each objective. These instructions must be individualized and revised as necessary to promote participant progress toward the stated objective. (7-1-06)

Program Implementation Plan

FINDINGS: Based upon record review and interview with Administratration, the agency is not in compliance. Agency documents lacked evidence as follows:

- The PIP's did not contain a frequency of data collection.
- Instructions to staff are not designed for skill acquisition (there was no step-by-step training methodology). Instructions do not indicate how to provide necessary interventions.
- PIP's included a prompt hierarchy that was not part of the treatment plan, and often contradictory towards other instructions included either in the IPP or in individual instructions to plan. This was found in all objectives, and therefore was also not considered individualized.
   Participants # 12 and # 13 Prompt hierarchy could not be followed as written.
- \*\*\*This is a repeat deficiency from compliance review in 2004 and 2005. Immediate corrective action is required.

Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.703.04 writing objectives that are measurable the following has been done. 1) A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will include updated training on writing effective and measurable goals and objectives, including opportunities for frequency of data collection, how to write plans that technicians can implement appropriately, taking and imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully understand the information provided and must be incorporated into the plan.

- 2) The CSR has been updated to reflect data collection when using prompting levels, the CSR format has been implemented since October 8, 2008. All CSR's will be transitioned to this format by 11/30/08.
- 3) The Implementation Plan template has additionally been changed to provide more clarity for the Case Managers this is now in use for all plans written after October 8, 2008, this plan format takes out the prompting hierarchy and allows for case managers to individually design prompting and instruction.

CONTINUED ON POC ADDENDUM

| Scope and Severity: | Widespread / No Actual Harm - Potential for Minimal Harm |
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### Date to be Corrected:

Plan of Correction (POC)

### Administrator initials:

| Rule Reference/Text                  | Category/Findings  |
|--------------------------------------|--|
| 16.04.11.704.01.b                    | Program Docum  |
| REQUIREMENTS. Each DDA must maintain | FINDINGS: Bas<br>interview with Ad<br>compliance. Age<br>evidence as follo |

Program Documentation (data/progress)

FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:

Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.704.01.b writing objectives that are measurable the following has been done.

1) A training has been developed and will be provided to all Case Managers prior to October 15, 2008. The training will

and response to the services provided, (7-1-06) 01. General Requirements for Program Documentation. For each participant the following program documentation is required: (7-1-06)

 b. Sufficient progress data to accurately assess the participant's progress toward each objective; and (7-1-06)

- Data appeared to be averaged over a 6 month period on the provider status review which did not correspond to specific PIP(s) criteria status.
- There was no way to measure actual berformance given the way objectives are written with the variable prompt levels (703.03).
- Data collection limited to success/over opportunities which do not describe response to the training nor accurately record actual skill achieved (703.03).
- The directions to take data describe multiple components to define "success" in an all or nothing way resulting in the inability to measure behaviors and skills independent of each other (703.03).
- The data was taken on 3 "opportunities" and instructions were given to run the program at levery opportunity over a variety of places where the paraprofessional and participant may go (if there were 25 or 30 opportunities, it was unclear which were the 3 that resulted in the data collection to measure success). Data could reflect 1 out of 3 successes, but not the 20 other lopportunities when the program was run.

include updated training on writing effective and measurable goals and objectives that would show defined success, opportunities for frequency of data collection, how to write plans that technicians can implement appropriately and clearly so data can be summarized appropriately, taking and imputing baseline information, and how to document duration of services within the objective writing, and how to implement and document the level of prompts provided to our participants in order to ensure appropriate and accurate data collection and summarization. This will be documented in the personnel files with a signature by the DS Case Manager indicating that they fully understand the information provided and must be incorporated into the plan.

2) The CSR has been updated to reflect data collection when using prompting levels, the CSR format has been implemented since October 8, 2008. All CSR's will be transitioned to this format by 11/30/08. Status Reviews will reflect the data as appropriate.

CONTINUED ON POC ADDENDUM

Widespread / No Actual Harm - Potential for Minimal Harm Scope and Severity:

Date to be Corrected:

Plan of Correction (POC)

Administrator Initials:

### Rule Reference/Text

### 16.04.11.704.01.c

704.PROGRAM DOCUMENTATION REQUIREMENTS. Each DDA must maintain records for each participant the agency serves. Each participant's record must include documentation of the participant's involvement in and response to the services provided. (7-1-06) 01. General Requirements for Program Documentation. For each participant the following program documentation is required: (7- |made (from Provider Status review). 1-06)

 c. A review of the data, and, when indicated, changes in the daily activities or specific implementation procedures by the qualified professional. The review must include the

### Category/Findings

Program Documentation (data/progress)

FINDINGS: Based upon record review and linterview with Administration, the agency is not lin compliance. Agency documents lacked evidence as follows:

Programs for participant D (5B, 8A, 4A) and participant A (1A, 2A, 3A, 5A, 6A, 7A) met objective criteria; however no revisions were

Advocates for Inclusion makes a commitment to provide quality services and to adhere to IDAPA Code. In the case of the findings in regards to 16.04.11.704.01.c status reviews. As a matter of practice our agency reviews participant status monthly and semi annually. Recent changes in the data collection process will assist in making our reviews of the data more appropriate and specific, therefore indicating to the case manager when a goal or objective is no longer needed. Training will be provided to all case managers to address the issue of changing the plan goals and objectives when the data reflects that a change should be made. This training will be completed prior to 11/3/0/08.

| Developmental Disabilities Agency  | Advocates for Inclusion, Inc.   |  | 8/22/2008   |
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| qualified professional's dated initials. (7-1-06)  | -   | CONTINUED ON POC ADDEND  | UM  |
| Scope and Severity: Pattern / No Actual Harm - Potenti   | al for Minimal Harm   | Date to be Corrected:  | Administrator initials:   |
|  |   | Plan of Correction (POC)   |   |
| 705.RECORD REQUIREMENTS. Each DDA certified under these rules must maintain accurate, current and complete participant and administrative records. These records must be maintained for at least five (5) years. Each participant record must support the individual's choices, interests, and needs that result in the type and amount of each service provided. Each participant record must clearly document the date, time, duration, and type of service, and include the signature of the individual providing the service, for each service provided. Each signature must be accompanied both by credentials and the date signed. Each agency must have an integrated participant records system to provide past and current information and to safeguard participant confidentiality under these rules. (7-1-06) | environment, at what time, and for how long. (to assure quality services that meet participant needs).  CSR's did not identify the time that services occurred. Credentials were missing on several documents for Participant #2. | Advocates for Inclusion makes quality services and to adhere of the findings in regards to 16 have been changed as of Octo document time and duration o  All files will have a QA prior to is fully compliant with this sect they will be made as follows: the sample, within 90 days; fo with the understanding that all made by 2/28/09. This will be Program Manager and QA Spe Administrator. Additionally, ar be completed every February in highest quality of service delivibeen put into effect. These primmediately, and will be overs and the QA department and wadministrator.  CONTINUED ON POC ADDEND | to IDAPA Code. In the case 5.04.11.705 plans and CSRs ber 8, 2008 that will clearly in PIPs.  12/15/08 to ensure that AFI ion. If changes are indicated for individuals that were in rall others, within 180 days, necessary changes will be overseen by the appropriate cialist, and ultimately by the Internal Audit Policy that will in an effort to ensure the ery for our participants has actices are in effect een by the Program Managers ill be directly overseen by the |
| Scope and Severity: Widespread / No Actual Harm - Po   |   | Date to be Corrected:  | Administrator Initials:   |
| Rule Reference/Text  | 1-1-1-1   | Plan of Correction (POC)   |   |
| 16.04.11.705.01.d  705.RECORD REQUIREMENTS. Each DDA certified under these rules must maintain accurate, current and complete participant and administrative records. These records must be  | Participant Records  FINDINGS: Based upon record review and interview with Administrator, the agency is not in compliance. Agency documents lacked evidence as follows:   | Advocates for Inclusion makes quality services and to adhere In the case of the findings in r is acknowledged that there is  | to IDAPA Code in all areas. egards to 16.04.11.705.01.d it  |

maintained for at least five (5) years. Each participant record must support the individual's choices, interests, and needs that result in the type and amount of each service provided. Each participant record must clearly document the date, time, duration, and type of service, and include the signature of the individual providing the service, for each service provided. Each signature must be accompanied both by credentials and the date signed. Each agency must have an integrated participant records system to provide past and current information and to safeguard participant confidentiality under these rules. (7-1-06)

- 01. General Records Requirements. Each participant record must contain the following information: (7-1-06)
- d. Current profile sheet containing the identifying information about the participant, including residence and living arrangement, contact information, emergency contacts, physician, current medications, allergies, special dietary or medical needs, and any other information required to provide safe and effective care; (7-1-06)

Profile sheets are fragmented between 3 forms land none were complete. Missing items lincluded medical needs and medication, living arrangement, physician and dietary needs. For all Participants profile sheet did not contain living arrangement information, nor did it identify emergency contacts.

our Participant Profiles. Since AFI has been providing services for several years we have updated forms on a continual basis therefore the Participant Profiles have become a source of inconsistency. Additionally, Advocates for Inclusion also completed a Subbing Profile that can further add to the confusion.

Advocates will ensure that all files have one consistent format for a current Participant Profile. All files will be updated to reflect that one consistent format. This will be completed by the Quality Assurance department and the Program Managers as developed and overseen by the Administrator no later than December 15, 2008. At Advocates for Inclusion the living arrangements are included on the current Program Plan in order to ensure the most up to date reflection of current status.

Widespread / No Actual Harm - Potential for Minimal Harm Scope and Severity:

Date to be Corrected: Plan of Correction (POC) Administrator initials:

### Rule Reference/Text

### 16.04.11.706.01.a

706.REQUIREMENTS FOR COLLABORATION WITH OTHER PROVIDERS. When participants linterview with Administration, the agency is not are receiving rehabilitative or habilitative services from other providers, each DDA must coordinate each participant's DDA program with these providers to maximize skill acquisition and generalization of skills across environments, and to avoid duplication of services. The DDA must maintain documentation of this collaboration. This documentation includes other plans of

### Category/Findings

Collaboration/Consultation

FINDINGS: Based upon record review and in compliance. Agency documents lacked levidence as follows:

• Participant's # 1, 2,3,4,5,6, 12, files did not show evidence of having sent copies of IPP's to the school, nor did it show documentation to the school that the agency was providing services. Participant # 9 has documented speech delay

As a commitment to provide quality services that also incorporate best practices the Administrator and the administrative team, as of October 1, 2008, have thoroughly updated, and aligned with both IDAPA Code and all findings from the 2008 Audit Team, the following forms: AFI's Comprehensive Assessment Template, AFI's Individual Program Plan, AFI's Individual Implementation Plan, AFI's Program Plan Addendum, AFI's CSR Template, and the necessary QA forms to ensure that the appropriate forms are updated in the current files. With that alignment AFI place on the Program Plan a verification indicator that

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| services such as the Individual Education Plan (IEP), Personal Care Services (PCS) plan, Residential Habilitation plan, and the Psychosocial Rehabilitation (PSR) plan. The participant's file must also reflect how these plans have been integrated into the DDA's plan of service for each participant. (7-1-06)  a. For participants who are children enrolled in school, the local school district is the lead agency as required under IDEA, Part B. DDAs must inform the child's home school district if they are serving the child during the hours that school is typically in session. The participant's record must contain an Individualized Education Plan (IEP), including any recommendations for Extended School Year, if there are any. The DDA must document that they have provided a current copy of the child's Individual Program Plan (IPP) to his school. The DDA may provide additional services beyond those that the school is obligated to provide during regular school hours. (7-1-06) | but no coordination of SLP services.  | assists the Case Manager to document that they sent a copy of the IPP to the school as well as to collaborate with, and refer to, if needed.  In the case of the sending a copy of the IPP for Participants 1, 2, 3, 4, 5, 6, and 12 to the school, the files will be reviewed by the Case Manager. All copies of the IPP for those participants will be verified and documented in the file that an IPP was sent to the school. This will be completed by November 15, 2008 and overseen by the QA Specialist.  In the case of Participant 9, the files will be reviewed by the Case Manager and the guardian. If it is determined that a referral to the SLP needs, or does not need, to be made, it will be completed and documented in the file. This will be completed by November 15, 2008 and overseen by the Program Manager. |
| Scope and Severity: Pattern / No Actual Harm - Potent  | ial for Minimal Harm  | Date to be Corrected: Administrator Initials:   |
| Rule Reference/Text  | Category/Findings   | Plan of Correction (POC)  |
| 16.04.11.711.02 711.DEVELOPMENTAL THERAPY. Developmental therapy services must be delivered by Developmental Specialists or paraprofessionals qualified in accordance with these rules, based on a comprehensive developmental assessment completed prior to   | Developmental Therapy  FINDINGS: Based upon record review and interview with Administration, the agency is not in compliance. Agency documents lacked evidence as follows:  • Participant B had programs that are not age | As a commitment to provide quality services that also incorporate best practices the Administrator and the administrative team, as of October 1, 2008, have established two different policy protocols that will ensure that therapy is delivered in an age appropriate manner. First, Advocates for Inclusion has taken the Medicaid observation form that   |

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|----------------------------------|--|--|
| Rule Reference/Text              | Category/Findings  | Pian of Correction (PCC)   |
| 16.04.11.915.04                  | Positive Social Skills   | As a matter of continued practice all AFI providers and case   |
| OF SOCIAL SKILLS AND APPROPRIATE | FINDINGS: Based upon record review and interview with administration, the agency is not in compliance. Agency documents lacked | managers are continually trained in positive behavioral intervention including behavioral replacement. This practice |

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Administrator Initials

Scone and Soverity. Isolated / No Actual Harm - Potential for Minimal Harm

| velopmental Disabilities Agency   | Advocates for Inclusion, Inc.   |   | 8/22/20D8  |
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| plement written policies and procedures that didress the development of participants' ocial skills and management of inappropriate chavior. These policies and procedures must clude statements that: (7-1-06)  I. Behavior Replacement. Ensure that ograms to assist participants with managing appropriate behavior include teaching of ternative adaptive skills to replace the appropriate behavior. (7-1-06) | <ul> <li>Goal 3A for participant D included an objective<br/>to "refrain from" without training a replacement<br/>behavior to promote skill acquisition.</li> </ul> | ensure positive programm<br>behavior in place. All pro-<br>again annually on positive<br>includes replacement of b<br>Participant O is no longer<br>for Inclusion due to his se | receiving services from Advocates<br>were medical issues. He is<br>ig home and his file has been |
| tope and Severity: Isolated / No Actual Harm - Po   | tential for Minimal Harm  | Date to be Corrected:   | Läministrator initials:  |
| haldstrater Signatore (conferms submission of POC)  | Haura Sandiday  |   | Date: 10/31/08   |
| eam Leader Signature Esignifies acceptance of POCL  | . Scheraa Sada  | 940   | Date: 10/31/08   |
|   |   |   |  |

PAGE 2/2 \* RCVD AT 10/31/2008 1:41:23 PM [Mountain Daylight Time] \* SVR:DHWRIGHTFAX/0 \* DNIS:1811 \* CSID:2084677526 \* DURATION (mm-ss):00-28

|                   | Advocates for Inclusion – Recertification 8/22/2008   |
|-------------------|---|
| Rule Cited        | Plan of Correction Addendum   |
| 16.04.11.520.04   | CONTINUED FROM SURVEY REPORT FORM  3. Advocates for Inclusion has taken the Medicaid observation form that auditor's use in their observations and have updated that form to reflect AFI's specific needs. This form will be completed minimally one time a year for all clients, and two times a year for adult participants. The form will be filed in the QA section of the file. The QA DT Form has been updated to ensure that this observation form is completed as appropriate. The observation form is in depth and specifies location and environment as it pertains to IDAPA Code, if necessary corrections are needed they will be identified and corrected.   |
|                   | In the case of both Participant 4 and A the Developmental Specialist (DS) will review the objectives and activity locations with the required assessments in order to align the goals, objectives, and environments, no later than November 15, 2008. This will be overseen by the appropriate Program Manager and ultimately by the Administrator.   |
| 16.04.11.600.01.c | CONTINUED FROM SURVEY REPORT FORM Additionally, a thorough review of all existing DT comprehensive assessments will be completed prior to 12/15/08, to ensure that AFI is in compliance with 16.04.11.600.01.c. in regards to the assessment guiding treatment, particularly with gross and fine motor goals in mind. A DT comprehensive assessment will be reviewed and documented as reviewed on the comprehensive assessment with a reviewed signature and/or initials by the state certified Developmental Specialist indicating that it was reviewed and the plan is in compliance. All comprehensive assessments will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section of rule; if changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator. |
|                   | Participant D is no longer receiving services from Advocates for Inclusion due to his severe medical issues.  He is currently living in a nursing home and his file is closed.  |
| 16.04.11.600.01.e | Additionally, a thorough review of all existing DT comprehensive assessments will be completed prior to 12/15/08, to ensure that AFI is in compliance with 16.04.11.600.01.e. A DT comprehensive assessment will be reviewed and documented as reviewed on the comprehensive assessment with a reviewed signature and/or initials by the state certified Developmental Specialist indicating that it was reviewed and the plan is in compliance. All comprehensive assessments will have a QA prior to 12/15/08 to ensure that AFI is fully   |

|                 | Advocates for Inclusion – Recertification 8/22/2008   |
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| Rule Cited      | compliant with this section of rule; if changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.   |
|                 | Participant 9 has an autism diagnosis and did have a psychological evaluation recommending therapy in the current file. This was submitted to the DHW in a previous fax, we are submitting it again on 10/24/08.  |
|                 | Participant 12 receives prior authorized IBI services and consequently it is required that a psychological evaluation be on file for the participant and submitted to the DHW. In this case the evaluation had been placed in a thinned file and has since been provided to the DHW and has been placed in the current file as is appropriate and current AFI policy.   |
|                 | In the case of Participants 14, 15, 16, 17, 18, 19, 20, and 21 the Social Worker that does the medical/social evaluations will review the above evaluations no later than November 30, 2008. The Social Worker will ensure that the evaluations do in fact recommend the amount of therapy necessary to address the participant's needs. This may mean that he will have to redo these assessments. The above items of correction will be overseen by the appropriate Program Manager and by the Administrator for verification. The new QA procedure of reviewing a file within the first 90 days of assignment will help to ensure that all professionals are complying with rule as appropriate. This will be overseen by the appropriate Program Manager, and ultimately by the Administrator.  |
| 16.04.11.600.03 | CONTINUED FROM SURVEY REPORT FORM Additionally, a thorough review of all existing DT comprehensive assessments will be completed prior to 12/15/08, to ensure that AFI is in compliance with 16.04.11.600.03. A DT comprehensive assessment will be reviewed and documented as reviewed on the comprehensive assessment with a reviewed signature and/or initials by the state certified Developmental Specialist indicating that it was reviewed and the plan is in compliance. All comprehensive assessments will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section of rule; if changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator. |
|                 | In the case of Participants 14, 15, 16, 17, 18, 19, 20, and 21 the Social Worker that does the medical/social evaluations will review the evaluations no later than October 15, 2008 to ensure that the evaluations do in fact  |

|                   | Advocates for Inclusion – Recertification 8/22/2008   |
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| Rule Cited        | Plan of Correction Addendum   |
|                   | have the appropriate date included. This may mean that he will have to redo these assessments if necessary. The above items of correction will be overseen by the appropriate Program Manager and by the Administrator for verification. The new QA procedure of reviewing a file within the first 90 days of assignment will help to ensure that all professionals are complying with rule as appropriate. This will be overseen by the appropriate Program Manager, and ultimately by the Administrator.  |
| 16.04.11.601.01   | CONTINUED FROM SURVEY REPORT FORM Advocates for Inclusion has completed training on October 9, 2008, to remind and stress the importance for all Developmental Specialists that a Comprehensive Assessment must be completed prior to delivery of therapy in both initial and ongoing therapy. The Program Manager has secured signatures of all Developmental Specialists to confirm they fully understand this requirement. This document has been filed in their personnel folders. Additionally, the DT Program Manager has initiated a tracking system of all files to ensure that this does not occur again in the future.  |
|                   | In the case of Participant 10 the Plan was approved on 2/25/08 and the Comprehensive Assessment was completed on 3/3/08. Over a three day period, approximately nine hours of services were provided between the Comprehensive Assessment and the Plan. This was an error on our part. Since AFI has provided services to this participant for several years we were obviously not as diligent as we should have been on the date requirements for completion of assessments. This problem has been corrected in order to prevent this from reoccurring in other situations. The Program Manager for the developmental program has implemented a tracking system for the DS Case Manager that ensures a more timely process in plan renewal is completed and documented. This provides more accountability for the Case Managers. The Program Manager oversees this over site and the QA Specialist supports the Program Manager. This has been in effect since September 19, 2008. |
| 16.04.11.601.03.2 | CONTINUED FROM SURVEY REPORT FORM  Additionally, the program implementation plan template was also updated to state the following after every objective written, "The results of the psychosocial or psychiatric assessment was considered in this objective:  Yes No Not Applicable"; this will solidify to our case managers that this is a priority issue to be considered when writing plans and conducting assessments. Program Managers randomly review Comprehensive Assessments to ensure that Case Managers are completing them as appropriate. Additionally, all files are QA'd at the initial plan within 90 days, and minimally annually thereafter. 100% of AFI's Comprehensive Assessments developed on or after October 1, 2008, will be in the new format. A copy of this   |

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|                   | format is being attached to this Plan of Correction. The new format requires Case Managers to make comment that the therapeutic methods were not contra-indicated or delivered in a manner that presents a risk to the participant's mental health status when the client is receiving behavior modifying drugs. Additionally, a thorough review of all existing DT comprehensive assessments will be completed prior to 12/15/08, to ensure that AFI is in compliance with in regards to the assessment guiding treatment, particularly with psychosocial assessments in mind. A DT comprehensive assessment will be reviewed and documented as reviewed on the comprehensive assessment with a reviewed signature and/or initials by the state certified Developmental Specialist indicating that it was reviewed and the plan is in compliance. All comprehensive assessments will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section of rule; if changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator. |
|                   | Participant D is no longer receiving services from Advocates for Inclusion due to his severe medical issues.  He is currently living in a nursing home and his file has been closed.  |
| 16.04.11.701.01.c | CONTINUED FROM SURVEY REPORT FORM   |
|                   | This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.  |
|                   | In the case of Participant #1, the file indicated an IPP was dated on 7/26/07 and the Medical/Social was dated 5/19/08. Participant #1 has received services with our agency for over four years. The Medical/Social was updated to reflect new forms and thoroughness standards and did not have dates lined up. There was previous Medical/Social; the one reflected in the file was the most current.  |
| 16.04.11.701.04   | CONTINUED FROM SURVEY REPORT FORM As of October 1, 2008 all forms are required to be used.  |
|                   | In the case of the category finding for 16.04.11.701.04 the Program Plan and the Addendum templates have had the level of frequency replaced within the template. This had been removed based on a previous survey. We feel that our Program Plan is strengthen with the replaced frequency documentation. The changes to the Program Plan will be completed by the Case Manager, overseen by the appropriate Program Manager and ensured by the QA department and the Administrator, effective immediately.  |

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|                 | Additionally, a thorough review of all existing Implementation Program Plans will be completed prior to 12/15/08, to ensure that AFI is in compliance with 16.04.11.701.04 in regards to frequency of therapy and duration of services. A reviewed signature and/or initials by the state certified Developmental Specialist indicating that the plan was reviewed and the plan is in compliance. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.   |
| 16.04.11.703.02 | CONTINUED FROM SURVEY REPORT FORM All Case Managers will be required to review their files and ensure that baseline is documented and a hard copy in the file no later than November 15, 2008, for all current clients. This will include participants, B, C, A, 3, 4, 8, 9, 10, 11, 12, 18, and 20. This will be overseen by the Program Managers and the QA department and will be directly overseen by the Administrator. Lastly, an Internal Audit Policy that will be completed every February in an effort to ensure the highest quality of service delivery for our participants has been put into effect. These practices are in effect immediately, and will be overseen by the Program Managers and the QA department and directly will be directly overseen by the Administrator. |
| 16.04.11.703.03 | CONTINUED FROM SURVEY REPORT FORM  If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.  |
|                 | Lastly, an Internal Audit Policy that will be completed every February in an effort to ensure the highest quality of service delivery for our participants has been put into effect. These practices are in effect immediately, and will be overseen by the Program Managers and the QA department and will be directly overseen by the Administrator.   |
| 16.04.11.703.04 | CONTINUED FROM SURVEY REPORT FORM  4) AFI has established an initial tracking and quality control system by the Program Manager to verify that all plan related activities are completed in a timely and appropriate manner. This system includes a plan of correction system for case managers that are delayed in their plan development.  5) Lastly, an Internal Audit Policy that will be completed every February in an effort to ensure the highest quality of service delivery for our participants has been put into effect. These practices are in effect immediately, and will be overseen by the Program Managers and the QA department and will be directly overseen by the Administrator.   |

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|                   | In the case of Participant 12 and 13 the prompting hierarchy will be addressed for each participant to ensure that it can be implemented appropriately if it is needed by the Case Manager no later than 12/15/08. This will be completed by the Case Manager and overseen by the Program Manager.   |
|                   | All files will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.   |
|                   | CONTINUED FROM SURVEY REPORT FORM  3) The Implementation Plan template has additionally been changed to provide more clarity for the Case Managers this is now in use for all plans written after October 8, 2008, this plan format takes out the prompting hierarchy and allows for case managers to individually design prompting and instruction.  4) Case Managers have received training on how to summarize data and report that data on the status reviews based on AFI's changes in data collection. This training was done by October 15, 2008. On going training and support will be provided to ensure that data is being summarized appropriately. |
|                   | An Internal Audit Policy that will be completed every February in an effort to ensure the highest quality of service delivery for our participants has been put into effect. These practices are in effect immediately, and will be overseen by the Program Managers and the QA department and will be directly overseen by the Administrator.   |
|                   | All files will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.   |
| 16.04.11.704.01.c | CONTINUED FROM SURVEY REPORT FORM Participant D is no longer receiving services from Advocates for Inclusion due to his severe medical issues. He is currently living in a nursing home and his file is closed. In the case of Participant A the specific implementation plan will be reviewed by the Case Manager and guardian. All revisions to the plan will be completed by November 15, 2008. This will be completed by the Case Manager and overseen by the Program Manager.   |

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| Rule Cited      | All files will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator. An Internal Audit Policy that will be completed every February in an effort to ensure the highest quality of service delivery for our participants has been put into effect. These practices are in effect immediately, and will be overseen by the Program Managers and the QA department and will be directly overseen by the Administrator. |
| 16.04.11.705    | CONTINUED FROM SURVEY REPORT FORM  In the case of Participant 2 the CSRs will be fully reviewed by the Case Manager. Issues surrounding time of provided services and credentials will be addressed and documented on the CSRs by November 15, 2008. This will be completed by the Case Manager and overseen by the Program Manager and QA Specialist.  |
| 16.04.11.711.02 | CONTINUED FROM SURVEY REPORT FORM Second, The "Contact Narrative-DS Tech Trainer to Paraprofessional" form, completed and reviewed monthly, has been updated to ensure that environment for learning, including specific location, is trained on, and documented. This form is completed for every paraprofessional monthly and filed in their personnel file. It ensures that the DS Tech Trainer discusses all the necessary points to ensure quality of service delivery for paraprofessionals.  |
|                 | AFI has also reviewed their training protocol, specifically in the area of age appropriate environments at the onset of hiring for all staff and in their on going training endeavors. This has been clearly outlined in order to ensure that it remains a priority training issue.   |
|                 | In the case of Participant B the Developmental Specialist (DS) will review the objectives and activity locations with the required assessments in order to align the goals, objectives, and environments, no later than November 15, 2008. This will be overseen by the appropriate Program Manager and ultimately by the Administrator.  |
| 16.04.11.801.01 | CONTINUED FROM SURVEY REPORT FORM  If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator.   |

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| Rule Cited      | Plan of Correction Addendum  |
| 16.04.11.915.04 | CONTINUED FROM SURVEY REPORT FORM All files will have a QA prior to 12/15/08 to ensure that AFI is fully compliant with this section of rule. If changes are indicated they will be made as follows: for individuals that were in the sample, within 90 days; for all others, within 180 days, with the understanding that all necessary changes will be made by 2/28/09. This will be overseen by the appropriate Program Manager and QA Specialist, and ultimately by the Administrator. |